Campus Re-Entry Planning Work Group

Statement of Task: The Work Group shall pull together the best ideas from around the nation and the world to inform and devise recommendations to campus senior leaders on how the University of Arizona can optimally re-open its campus operations, including classrooms, research labs, dormitories, athletics, arts, food service, etc., after the worst of the COVID-19 pandemic has passed. Issues of timing and mechanisms for health management are important elements.

Core Team Chair: Jeff Burgess, MD, MS, MPH, Professor and Associate Dean for Research, Mel and Enid Zuckerman College of Public Health, jburgess@arizona.edu

Implementation Team Chair: Jane Hunter, PHD, PMP, Vice President for Strategic Initiatives and Associate Professor of Practice, Office of Strategic Initiatives jhunter2@arizona.edu

Staff Support: Jackie Kiernan, Office of the Provost, jkiernan@arizona.edu
Planning Flow

Guidelines - for all UA Operations

Test, Trace and Treat – COVID-19 Health Care and Supports for UA Students, Staff and Faculty

Athletics
Arts
Large Lab Sections
Staff
Custodial / FM
Health Data Management Plan

Campus Health, Infirmary, Isolation
Large Section Classes
Research (w/o Human Subjects)
Undergraduate Students
Modeling

Dorms & Rec Centers
Co-curricular activities
Communication Plan
Human Subjects Research
Graduate Students

Implementation guidelines, by cross-cutting activity types

Student Organization Plans
Res. Life Plans
College Plans
Support Unit Plans
Public-facing Plans (e.g., Arts & Athletics)

Unit-level operational plans

Office of the Provost

1 May 2020
Core Team: Guiding Principles

The following principles have guided our prioritization of approaches for safely reopening campus to University of Arizona students, staff, and faculty:

1. **Equitable outcomes** for all students, staff, and faculty regardless of race, color, religion, sex, national origin, age, disability, veteran status, sexual orientation, gender identity, or their need to refrain from in-person activities due to concerns about COVID-19;

2. **Rapid identification and containment** of COVID-19 case clusters in the University of Arizona communities;

3. On-campus and off-campus **isolation options and wrap-around wellness services** for students, staff, and faculty with confirmed COVID-19 infection;

4. **Protection of individuals** in our University of Arizona community, and their family members, who are vulnerable to severe COVID-19 disease, or to harassment or discrimination;

5. Commitment to **transparent and participatory decision making** with regard to reopening University of Arizona campuses with clear and consistent communication protocols; and

6. Vigilance in **regular review and updating of approaches** according to a rapidly emerging evidence base with active monitoring by key advisors from across University of Arizona colleges and support units.
Core Team: Applicable Public Health Domains

1. **Test:** Offer prompt and readily accessible **viral (PCR) testing** to all symptomatic individuals, as well as strategic sampling of asymptomatic individuals, and offer prompt and readily accessible **antibody testing** to members of the University of Arizona community.

2. **Trace:** Actively **trace contacts** of all individuals who test positive for COVID-19 and offer information and testing to close contacts.

3. **Treat:** Provide **health care support, affordable housing** and **wrap-around wellness services** for individuals with COVID-19.

4. **Offer flexible participation:** Offer **remote and hybrid learning, working, and teaching options** for students, staff, and faculty to protect individuals vulnerable to COVID-19 and reduce crowding.

5. **Minimize contact and reduce crowding:** Reduce instances of close physical contact among students, faculty, staff, and visitors during on campus activities.

6. **Minimize transmission:** Reduce the probability of transmission of SARS-CoV-2 during in-person campus activities.

7. **Communicate:** Maintain an active COVID-19 Reopening Campus **communication plan**.
Core Team
Develop Guiding Principles
1 May 2020

Implementation Team
Develop Operating guidance, by Activity Type
19 May 2020

Drafts shared to Exec team and Campus Leaders for review, starting 8 May

College Deans / Unit Heads / Student Leaders
Develop Operating Plans that are unit-specific
Drafts by 1 June 2020

Test, Trace and Treat Team
Develop Operation Plan
19 May 2020

Office of the Provost
Campus Re-Entry Planning Work Group members

CORE Team members:
- Diane Austin, PhD, Director, School of Anthropology, daustin@arizona.edu
- Helena Rodrigues, Chief Human Resources Officer, hrodrigu@arizona.edu
- Kate Ellingson, PhD, Assistant Professor, Dept. of Epidemiology and Biostatistics Department, kellingson@arizona.edu

OGC advisor:
- Sarah Meadow, OGC, smeadows@email.arizona.edu

ACTIVITY- / DOMAIN-SPECIFIC IMPLEMENTATION Team members:
- Ada Korhonen, Director, Organizational Administration and Shared Services, Financial Services Office, ake27@arizona.edu
- Amanda Kraus, PhD, Assistant Vice President for Campus Life, College of Education, akraus@arizona.edu
- Chad Herzog, Executive Director, UA Presents, chadherzog@arizona.edu
- Chris Kopach, Assistant Vice President, Facilities Management, ckopach@arizona.edu
- David Salafsky, DrPH, MPH, Interim Executive Director, Campus Health Service, salaksky@arizona.edu
- Derek van der Merwe, Assistant Vice President/Chief Operating Officer, Athletics, derekydmerwe@arizona.edu
- Ilya Smith, UA Chief Compliance Officer, ilya@arizona.edu
- Jose Teran, Assistant Director, Space Planning/Management, jbteran@arizona.edu
- Joyce Schroeder, Department Head, Molecular and Cellular Biology, joyces@arizona.edu
- Julie Katsel, Senior Director, Government Relations / Local and Community, ikatsel@arizona.edu
- Kasey Urquidez, Vice President, Enrollment Management, kurquidez@arizona.edu
- Lori Schultz, Senior Director, Research Impact and Innovation, lschultz@arizona.edu
- Marie Teemant, President of the GPSC, Art History graduate student, marieteemant@arizona.edu
- Michael Hammer, PhD, Research Scientist, Arizona Research Labs, mfh@arizona.edu
- Robert Stephan, SPBAC & Religious Studies and Classics, SPBAC member, rstephan@arizona.edu
- Steve Holland, MS, ARM, CRM, UA Chief Risk Officer, sholland@arizona.edu
- Sydney Hess, ASUA President, sydneyhess@arizona.edu
Test, Trace and Treat team members

1. **Virus testing** (rt-PCR on nasal swab or saliva sample, or other types of test)
   - Lead: Cecilia Rosales, MD, MS, Professor & Chair, Division of Public Health Practice & Translational Research, College of Public Health, crosales@arizona.edu

2. **Antibody Testing** (ELISA IgG Antibody test)
   - Lead: Melissa Colchado - Chief of Staff, Management and Policy, UA Health Sciences, mcolchado@arizona.edu

3. **Thermometry** (routine / regular measurement of temperatures of campus constituents)
   - Lead: David Salafsky, DrPH, MPH, Interim Executive Director, Campus Health Service, salafsky@arizona.edu

4. **Effluent Testing** (esp. dorm buildings, for early detection of in-house infections)
   - Lead: Ian Pepper, PhD, Professor, Environmental Science, ipepper@ag.arizona.edu

5. **Contact Tracing** (in-person and App-based contact tracing)
   - Lead, In-person: Kristen Pogreba-Brown, PhD, MPH, Assistant Professor, Public Health, kpogreba@arizona.edu
   - Lead, App-based: Joyce Schroeder, PhD, Professor, Molecular and Cellular Biology, joyces@arizona.edu

6. **Medical Care & Guidance** - Campus Health (prime source for students; for other constituents as needed)
   - Lead: David Salafsky, DrPH, MPH, Interim Executive Director, Campus Health Service, salafsky@arizona.edu

7. **Isolation** (infirmary and / or segregated dorms and / or hotels)
   - Lead: Alex Blandeburgo - Senior Director, Housing and Residential Life, blandebu@arizona.edu

8. **Health Data Management and Communications** (HIPAA and FERPA compliant data management / modeling disease spread / communicating health data with stakeholders)
   - Lead: Joe Gerald, MD, PhD, Associate Professor, Public Health, geraldj@arizona.edu